

VITA

David N. Cox

Present Position: Executive Assistant to the President
The University of Memphis
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Marital Status: Married (Pamela), two children
(Emily, and Lauren)

Education: B. A., with Honors, Social Science, Pre-Law
Ball State University
Muncie, Indiana, 1965

M. A., Political Science
University of Queensland
Brisbane, Australia, 1969

Ph.D., Political Science
Indiana University
Bloomington, Indiana, 1977

Special Interests: Public Administration and Management, Urban Politics and Administration, Public Policy, Health Administration

Academic Positions:

Professor, Division of Public Administration, The University of Memphis, 1999 to present

Professor, Department of Political Science, The University of Memphis, 1995 to 1999

Associate Professor, Department of Political Science, The University of Memphis, 1984-94

Assistant Professor, Department of Political Science, The University of Memphis, 1974-75,
1977-83

Associate Instructor, Poynter Institute for the Study of Mass Media, Indiana University, Bloomington, Indiana, 1971-74

Research Associate, Department of Political Science, Indiana University, Bloomington, Indiana, 1971-72

Instructor, Department of Political Science, Ball State University, Muncie, Indiana, 1969-71

Administrative Positions:

Executive Assistant to the President, Partnerships and Administration, The University of Memphis, 2003 to present

Assistant to the President and Provost for Partnerships, The University of Memphis, 2001 to 2003

Director, Center for Urban Research and Outreach, The University of Memphis, 1999 to Present

Director, Office of University Partnerships, U.S. Department of Housing and Urban Development, Washington, D.C., 1998-1999 (IPA appointment)

Co-Director, Center for Urban Research and Outreach, The University of Memphis, 1995 to 2000

Director, Master of Public Administration Program, The University of Memphis, 1984-92

Director, Master of Health Administration Program, The University of Memphis, 1992-1996

Project Director, Project **ACHIEVE**, Memphis, TN, 1989-1994

Chairperson, Department of Political Science, The University of Memphis, 1982-87

Director, Institute for Governmental Studies and Research, The University of Memphis, 1980-83

Co-Director, Urban Studies Program, The University of Memphis, 1980-81

Interim Associate Dean, College of Arts and Sciences, The University of Memphis, 1979-81

Director, Local Government Training Services for Local Governments, Memphis, TN, 1977-78

Courses Taught:

Urban Governance and Community
Public Management
Urban Problems
Urban Administration
Urban Politics
Public Policy and Evaluation
Public Administration
Health Systems
Methods and Problem Solving in Public Administration
Computer Applications in Public Administration
Management in an Era of Declining Resources
Public Opinion
Political Behavior
Statistics
Introduction to American Politics
Introduction to Political Science
State and Local Government
Mass Media and Politics
Research Methods in Political Science

Professional Society Affiliations :

Chairman of the Board, Association of Community-Higher Education Partnerships, 2000-present

Co-Chair, National Policy Committee on University-Community Partnerships, 1999-present

American Society for Public Administration

Chairperson, Southeastern Conference on Public Administration, 1990-91

President, Memphis/Mid-South Chapter, 1980-81

Member, National Policy Issues Committee, 1981-82

Chairperson, Section on Teaching Public Adm., 1981-82

Member, Taskforce on Conferences, 1994-1997

National Association of Schools of Public Affairs and Administration

Member, Standards Committee, 1993-96

Member, Marketing Committee, 1990-1996
Member, Nominating Committee, Section on Health Administration, 1990

Accrediting Commission for Education in Health Services Administration
Fellow, 1988-90

Association of University Programs in Health Administration
Member, Professional Publications Editorial Board, 1993-1995
Member, Committee on Health Administration Education for the 1990's, 1989-90

American College of Healthcare Executives
Associate, 1994-1997

Medical Group Management Association
Member, 1992-95

Southern Political Science Association
Chairman, Taskforce on Teaching Materials, 1979-80

National Conference on Teaching Public Administration
Co-Director, 1978-79

Awards, Recognitions :

College of Arts and Sciences Distinguished Research Award (CASDRA) in the Social Sciences, The University of Memphis, 2003.

National Outstanding Community Commitment Award, Renacer Westside Community Network, Inc. and Chicago Communicator Group, Chicago, IL., 2001

Dr. Martin Luther King, Jr. Human Rights Award, National Council on Civic Justice, 2001

Outstanding Collaborative Project Award, American Society for Public Administration, 2000

Member, National Review Board for the Scholarship of Engagement, 1999

Certificate for Superior Accomplishment, U.S. Department of Housing and Urban Development, 1999

Superior Performance in University Research (SPUR) Award, 1994

Honorary Member, Pi Alpha Alpha, Public Administration Honorary, 1993

Fellow, Accrediting Commission on Education in Health Services Administration, 1988

Nominee for Outstanding Teaching Award, The University of Memphis, 1982, 1984, 1987

Superior Performance in University Research (SPUR) Award, 1985

Superior Performance in University Research (SPUR) Award, 1984

Rotary International Graduate Fellowship, 1967

Research Fellowship, Indiana University, 1972

Research, Grant Experience:

Principal Investigator, Making Connections: Assessing Annie E. Casey Community-University Partnerships, Annie E. Casey Foundation, \$35,000, 2004

Principal Investigator, Strengthening U.S. Democracy Attitudinal Barriers to Civic Participation Grant, Carnegie Foundation, \$25,000, 2003.

Principal Author, Child Health Data Consortium Grant, LeBonheur Health Systems, Inc., \$2,000,000, 2003-2004.

Principal Investigator, Americorps Grant, In partnership with Seedco, Inc., \$96,000, 2002-2003.

Co-Principal Investigator, HOPE VI Evaluation, Hurt Village and Lauderdale Courts, with Dr. Stanley Hyland, U.S. Department of Housing and Urban Development, \$150,000, 2001-2003.

Co-Principal Investigator, HOPE VI Evaluation, LeMoyne Gardens, with Dr. Stanley Hyland, U.S. Department of Housing and Urban Development, \$100,000, 2001-2003.

Principal Investigator, Community Development Internship Program, City of Memphis, Housing and Community Development, \$49,000, 2002.

Principal Investigator, Americorps Grant, In partnership with Seedco, Inc., \$68,000, 2001.

Principal Investigator, Community Development Internship Program, City of Memphis, Housing and Community Development, \$49,000, 2001.

Principal Investigator, National Community-Higher Education Collaborative, Rockefeller Foundation, \$50,000, 2000-2001.

Co-Principal Investigator, Community Outreach Partnership Center New Directions Grant, with Dr. Stanley Hyland, U.S. Department of Housing and Urban Development, \$150,000, 2001-2003.

Principal Investigator, Community Development Internship Program, City of Memphis, Housing and Community Development, \$49,000, 2000.

Principal Investigator, Community Development Workstudy Program, grant to support graduate students in community development studies, U.S. Department of Housing and Urban Development, \$88,000, 2000-2002.

Principal Author, Proposal for Creation of a National Organization for Support of Engaged Community-Higher Education Partnerships for Community Improvement, The Rockefeller Foundation, \$50,000, 2000.

Program Chair, Infoshare Symposium, Assisi Foundation grant for colloquium on regional Internet based community information system, \$100,000, 2000-2001

Principal Investigator, Economic Development Outreach, Seedco Foundation, \$24,000, 2000

Co-Principal Investigator, Community Development Internship Program, with Dr Stanley Hyland, City of Memphis, Housing and Community Development, \$49,000, 1999

Co-Principal Investigator, Community Outreach Partnership Center Institutionalization Grant, with Dr. Stanley Hyland, U.S. Department of Housing and Urban Development, \$100,000, 1997-98

Co-Principal Investigator, Community Development Workstudy Program, grant to support graduate students in community development studies, with Dr. Stanley Hyland, U.S. Department of Housing and Urban Development, \$118,000, 1997-1999

Co-Principal Investigator, Summer GIS Program, project to train neighborhood residents in use and applications of GIS for community development, with Dr. Stanley Hyland, City of Memphis, Division of Housing and Community Development, \$70,000, 1997

Co-Principal Investigator, Summer GIS Program, project to train neighborhood residents in use and applications of GIS for community development, with Dr. Stanley Hyland, Greater Memphis Community Foundation, \$20,000, 1997

Principal Investigator, University-Community Research Evaluation Design, project to design national evaluation plan for university-community collaborative development projects, U.S. Department of Housing and Urban Development, \$25,000, 1997.

Co-Principal Investigator, Hope VI Housing Plan, project to redesign physical, health, economic, and social services for four public housing complexes in Memphis, Tennessee, with Dr. Stanley Hyland, Memphis Housing Authority, 1996-97, \$300,000.

Co-Principal Investigator, Summer GIS Program, project to train neighborhood residents in use and applications of GIS for community development, with Dr. Stanley Hyland, Greater Memphis Community Foundation, \$20,000, 1997

Co-Principal Investigator, Community Outreach Partnership Center, project providing urban research and outreach to economically disadvantaged neighborhoods in Memphis, Tennessee, with Dr. Stanley Hyland, The University of Memphis, and Dr. Charles Bailey, LeMoyné Owen College, U.S. Department of Housing and Urban Development, 1995-97, \$500,000.

Co-Principal Investigator, Partnerships for Minority Science Achievement, project for school reform to improve minority performance in science and mathematics, with Ms. Barbara Jones, Associate Superintendent, Memphis City Schools, National Science Foundation, 1994-95, \$300,000.

Co-Director, "Memphis 2044: Planning for the Next Fifty Years", workshop for Memphis City Council, with Kenneth Holland and John Gnuschke, May 1994, \$6,000.

Project Director, Saturday Science Academy: Project ACHIEVE, project to increase the number of minorities in health professions funded by the Kraft Corporation Foundation, 1993-94, \$8,800.

Project Director, Minorities in Health Professions, project to increase the number of minorities in health professions funded by the Henry J. Kaiser Family Foundation, 1992-1994, \$725,000

Project Director, Minorities in Health Professions, project to increase the number of minorities in health professions funded by the Henry J. Kaiser Family Foundation, 1989-1991 \$1,070,000

Project Director, Research and Training Grant for Executive Management Development, Shelby County Government, with John Gunschke and Elmore Alexander, 1988, \$18,000

Principal Investigator, Research Grant to Study Within System Effects of Various Voting Technologies, 1983-84, Shelby County Election Commission, Shelby County, Tennessee, 1984-85, \$12,500

Principal Investigator, Research Grant to Study Comparative Effects and Costs Among 200 American Cities of Voter Systems, Shelby County Election Reform Commission, Shelby County, Tennessee, 1982-83, \$8,500

Research Associate, Research Grant to Study Influence of Certain Urban Structures, National Institute of Mental Health, with Robert Mundt, 1979-1981, \$110,000

Principal Investigator, Research Grant to Study Parents' Views of Busing, Memphis Rotary, 1981, \$6,500

Project Director, Management Development Grant for the Design of Election Systems and Poll Worker Training, Shelby County Election Commission, 1980, \$3,500.

Project Director, Shelby County Management Training Program, Management training grant for Shelby County Department Heads, Division Directors and Senior Managers, Shelby county, Tennessee, 1979-80, \$50,000

Publications and Reports

AASCU Wingspread

“The How and Why of the Scholarship of Engagement.” Forthcoming Fall 2004. In *Creating a New Kind of University: Institutionalizing Community Engagement in an Urban University*. Stephen Percy and Nancy Zimpher, eds. Bolton, MA: Anker Publishing. 17 pp.

Thinking Memphis: Planning Ahead. 2004. Evaluation Report for Memphis Regional Chamber of Commerce. With Susan Schmidt. 24 pp.

“Improving Local Communities.” 2004. In COPC 10th Anniversary Publication. U.S. Department of Housing and Urban Development. 3 pp.

Outcomes, Community Capacity Building and Partnership Growth: The Etiology of a Successful COPC. 2004. Evaluation and Final Report on University of Memphis COPC to U.S. Department of Housing and Urban Development with Stanley Hyland and Venessa Spearman. 72 pp.

“The Future for Economically Distressed Community-Higher Education Partnerships.” 2003. In *A Future for Everyone: Innovative Social Responsibility and Community Partnerships*. David Murrasse, ed. New York: Routledge. 22 pp.

- “LeMoyne Gardens HOPE VI Evaluation: Phase One.” 2002. Evaluation Report for Memphis Housing Authority and U.S. Department of Housing and Urban Development with Stanley Hyland. 55 pp.
- “Hurt Village HOPE VI Evaluation: Phase One.” 2002. Evaluation Report for Memphis Housing Authority and U.S. Department of Housing and Urban Development with Stanley Hyland. August, 2002. 48 pp.
- “Memphis 2005: A Review.” Evaluation Report of Memphis 2005 Plan for the Memphis Chamber of Commerce with Susan Schmidt, John Gnuschke, and Lewis Alverado. March, 2002. 30 pp.
- “Memphis 2005: A Review.” Evaluation Report of Memphis 2005 Plan for the Memphis Chamber of Commerce with Susan Schmidt, John Gnuschke, and Lewis Alverado. March, 2001. 32 pp.
- “Plan for Internet-Based Community Information Sharing.” 2002. Report to the City of Memphis Consolidated Planning Initiative, 24 pp.
- “Developing A Framework for Understanding Community-Higher Education Community Improvement Partnerships.” 2000. *Cityscape: A Journal of Policy Development and Research*. Vol 5:1. pp. 1-26.
- Editor. “Community Outreach Partnership Centers: Connecting Communities and Institutions of Higher Education: A Symposium.” 2000. *Cityscape: A Journal of Policy Development and Research*. Vol. 5:1, 259 pp.
- “Free The Children: Testing the Capacity and Methods for Locally Based Efforts to Address Poverty.” *Making Outreach Visible: A Guide to Documenting Professional Service and Outreach*. 1999. Amy Driscoll and Ernest Lynton, eds. American Association for Higher Education: Washington, D.C., pp. 12-19.
- “Memphis Maps:GIS for Community Development.” 1998. With Stanley Hyland and Cindy Martin. *Metropolitan Universities*. Spring, pp. 23-31.
- Community Risk Reduction:Fire Prevention*. 1997. with Ed Plaughter and Robert Robertson. Federal Emergency Management Agency: Emmitsburg, Md. 497 pp.
- A Evaluation Plan for COPC’s*. 1997. Evaluation report prepared for U.S. Department of Housing and Urban Development, Policy Development and Research. 41 pp.
- A Evaluation of the Memphis Minority Mathematics and Science Achievement Partnership Program*. 1996. Report prepared for the National Science Foundation, Washington, D.C. 85 pp.

Documentation and Assessment of Free The Children, Inc. 1996. with Dr. Stanley Hyland and Ms. Pam Wilkes. Report to Free The Children, Inc. Board, Memphis, Tennessee, November, September, 42 pp.

Northside High School and Project ACHIEVE. 1994. A report on institutional change in support of effective mathematics and science instructional interventions for minorities to the Memphis City School Board, 22 pp.

"Course Sequencing for Part Time Health Administration Programs," AUPHA Exchange, 1993, (September/October): pp 5-6.

"Practitioner Instruction in Health Administration Education," AUPHA Exchange, 1993, (July/August): pp. 3-4

Professional Socialization, Curriculum Reform and Minority Student Academic Performance. 1993. Report to The Henry J. Kaiser Family Foundation, Menlo Park, CA. 109 pp.

A Community Based Model for Program Coordination, Institutional Collaboration, and Policy Change and Reform. 1993. Report for the U.S. Department of Justice. 34 pp.

Evaluation of Minority Student Academic Progress in Mathematics, English, and Science. 1992. Report prepared for The Henry J. Kaiser Family Foundation Project ACHIEVE. 45 pp.

An Assessment of the Influence of Certain Reading Abilities and Attendance on Academic Performance. 1992. Report prepared for The Henry J. Kaiser Family Foundation Project ACHIEVE. 16 pp.

A Community Based Model for Coordinated Economic Development. 1990. Report to Free The Children, Inc., Memphis, TN. 12 pp.

Organization Design for Coordinated Community Action. 1989. Report to Free The Children, Inc., Memphis, TN. 25 pp.

"Strategic Change and the Management Process." 1989. *The Journal of Health Administration Education*, Vol. 7, No. 3, Summer. 4 pp.

Editor, "Symposium on Public Administration Education." 1987. *Public Administration Quarterly*, Summer. 203 pp.

"Continuing Issues in Public Administration." 1987. *Public Administration Quarterly*, Vol. 11, No. 2, Summer. 5 pp.

Public Personnel Administration and Labor Relations: A Survey of Syllabi and Course Content. 1985. With John Nalbandian, eds. L.P. Cookingham Institute: Kansas City. 356 pp.

Report to the Governor's Commission on Excellence in Education. 1985. With Michael Lupfer and James Jalenak. Tennessee Commission on Excellence in Education, 143 pp.

A Comparative Study of the Effects of Different Voting Methods. 1984. Report prepared for the Shelby County Special Commission on Voting Systems. 54 pp.

A Comparison of Costs and Effects on Voting Turnout of Different Voting Methods. 1983. Report to the Shelby County Commission. 47 pp.

A Comparison of Costs, Revenues, and Site Lines for 16 Recently Completed Arenas and Domed Facilities. 1983. Report on comparative construction costs, revenue structures, and site lines for prepared for the Tennessee General Assembly. 35 pp.

The Influence of Selected Urban Structures on Minority Representation and Distribution of Urban Services. 1983. With Robert Mundt and Peggy Heilig. Report to the National Institute of Mental Health, Washington, D.C. 289 pp.

"Management Training for Local Government Officials." 1978. *Proceedings of the National Conference on Teaching Public Administration.* L.P. Cookingham Institute: Kansas City. 14 pp.

Proceedings of the Second National Conference on Teaching Public Administration. Editor. 1980. L.P. Cookingham Institute: Kansas City. 310 pp.

Election Procedures, 1980. Election Manual and Training Program for the Shelby County Election Commission. 81 pp.

"Reflections on the National Conferences on Teaching Public Administration and Affairs." 1980. With Linda Wolf and Guy Adams, in Richard Heimovics and Ann Marie Rizzo, eds., *Innovations in Teaching Public Affairs and Administration.* L.P. Cookingham Institute: Kansas City. pp. 1-12.

Papers, Presentations :

“Advancing Communities and Higher Education Institutions Through Partnerships: The New

National Agenda.” Keynote address to spring convocation at The University of South Florida, Tampa, FL, May 2004

“Reconceptualizing the Role of Metropolitan Research Universities Through Engagement with Communities.” Keynote address to Spring Convocation at The University of Missouri-St. Louis. St. Louis, MO, April 2004.

“Institutionalization of Community-Higher Education Revitalization Partnerships.” With Stanley Hyland. Presentation at the 10th Anniversary U.S. Department of Housing and Urban Development Office of University Partnerships Conference. New Orleans, LA, April 2004.

“The Anatomy of Community-University Partnerships: Lessons Learned.” Invited keynote address to The Community/University Learning Initiative Roundtable. Sponsored by The Robert J. Milano Graduate School of Management and Urban Policy, New School University, New York, NY and the Ford Foundation. New York, NY, December 2003.

“Keys to Successful Sustainable Community-Higher Education Partnerships.” Invited address to the Annual United Negro College Fund Conference. Miami, FL, June 2003

“National Strategies for Support of Community-Higher Education Partnerships: An Agenda.” Invited address to the 2003 National Consortium of Housing Research Centers. Upper Marlboro, MD, June 2003.

“Technology Uses in Community Capacity Building.” Invited presentation to the Center for Partnerships 10th Annual International Conference. University of Pennsylvania, Philadelphia, PA, April, 2003.

“A History of and the Future for Federal Support for Community-Higher Education Engagement.” Invited address to Annual Community Outreach Partnership Center Conference. Pittsburgh, PA, April 2002.

“University Evaluations of U.S. Department of Housing and Urban Development, HOPE VI Initiatives.” Panel presentation at Annual Community Outreach Partnership Center Conference. Pittsburgh, PA. April 2002.

“Engaged Scholarship and Research University Reward Systems: Compatible or Incompatible Partnerships?” Keynote Address to the University of Wisconsin-Milwaukee Forum on Engaged Scholarship. Milwaukee, WI, April, 2002.

“Opportunities for Community-Higher Education Partnerships in Addressing Urban Poverty and Development Challenges.” Keynote Address to the Alabama Public Affairs Forum.” Montgomery, AL., April, 2002.

“Community Outreach Partnership Center Program: Observations and Reflections.” Invited presentation at the Urban Affairs Association Annual Meeting. Boston, MA, March, 2002.

“Integrating Federal, State, and Local Funding Sources With Community-Higher Education Partnership Initiatives.” Invited Presentation at the 2002 Annual American Association of Higher Education Conference on Faculty Roles and Rewards. Phoenix, AZ, January 2002.

“Tenure, Promotion, and the Assessment of Engaged Scholarship in the Research University Setting.” Invited Presentation at the 2002 Annual American Association of Higher Education Conference on Faculty Roles and Rewards. Phoenix, AZ, January 2002.

“Current State and Future Progress for Community-Higher Education Partnerships Across the United States.” Invited paper and presentation to the Symposium on Community-University Partnerships, Columbia University, New York, NY, October, 2001.

“Promise with Caveats: Community-Higher Education Partnerships.” With Melissa Pearce. Invited paper and presentation to the National Association of Liberal and General Education annual meeting, Pittsburgh, PA, October, 2001.

“Race and Community-Higher Education Partnerships.” Invited presentation to the Annual Community Outreach Partnership Center Conference, Denver, CA, April, 2001.

“Development of Curricula to Meet Core Competencies for CED Professionals,” Invited presentation to the National Congress for Community Economic Development, New Orleans, LA, October, 2000.

“Strategies for Developing Federal and State Support for Sustaining Community Building Partnerships.” Invited presentation to the Annual Community Outreach Partnership Center Conference, U.S. Department of Housing and Urban Development, Providence, RI, September, 2000.

“Key Partners-Foundations and Universities.” Invited presentation to Community Development 2000, U.S. Department of Housing and Urban Development, Knoxville, TN, August, 2000.

“Building and Sustaining Effective Community-University Partnerships for Development.” Invited presentation to the Fannie Mae Foundation’s Symposium on Community-University Partnerships, Washington, D.C., March 2000.

“Community Building Within Public Administration Curricula.” Invited presentation at Auburn University-Montgomery, Montgomery, AL, March, 2000.

“City/University Cooperation for Urban Revitalization.” Invited Presentation to Tenth Mayors Forum sponsored by the Urban Land Institute, Columbus, Ohio, November, 1999.

“Evaluating Complex Community-Based Programming.” Invited presentation to the Association of Collegiate Schools of Planning National Conference, Chicago, IL, October, 1999.

“Structural Barriers to Sustainable University-Community Partnerships for Community Building.” Invited presentation to the National Community Outreach Partnership Conference, Portland, Oregon, September, 1999.

“Keys to Effective Sustainable Partnerships for Community Development: A National Assessment.” Invited presentation to the Northeast Region U.S. Department of Housing and Urban Development Conference on Partnerships, Providence, RI, May, 1999.

“Using Evaluation to Design an Intervention Toolbox.” Invited presentation to the Fannie Mae Foundation’s Symposium on Alternative Approaches to Measuring Neighborhood Change, Washington, D.C., March, 1999.

“Developing Effective University-Community Partnerships for Community Development.” Invited presentation for Ball State University-Muncie, Indiana Symposium on Development, Muncie, IN, March, 1999.

“Institutionalizing Effective University-Community Partnerships.” Invited presentation for the U.S. Department of Housing and Urban Development Southwest Regional Conference, Fort Worth, TX, February, 1999.

“Documentation Toward Assessment of Engaged Scholarship in University Tenure and Reward Processes.” Presentation to the American Association of Higher Education annual meeting, San Diego, CA, January, 1999.

“Necessary Conditions for University-Community Collaboratives for Community Building.” Invited presentation at the Fannie Mae Foundation Symposium on University-Community Collaboratives, Pasadena, CA, November, 1998.

“Potential and Opportunities for Historically Black Colleges and Universities in Community Building and Development.” Invited presentation at the Seedco Conference HBCU Community Development Conference, Washington, D.C., December, 1998.

“Community Building through Technology Transfer: Community Driven GIS Mapping.” 1997. Presentation at the Annual Meeting of the Southeast Conference on Public Administration, Knoxville, TN, October, 1997

“Maps to Success.” Presentation with Stanley Hyland, Dennis Campbell, and Cindy Martin to the National COPC Conference, Phoenix, AZ, April 1997, 17 pp.

“Economic Development Through University-Community Partnerships.” Presentation with Stanley Hyland to the Tennessee Economic Development Conference, Nashville, TN, November 1996

“Institutionalizing Effective University-Community Partnerships.” Presentation with Stanley Hyland to the U.S. Department of Housing and Urban Development Southeast Regional Conference, Birmingham, AL, October, 1996

GIS:Using Technology for Community Building, presentation to the Tennessee GIS Users Conference, Nashville, TN, October 1996, 12 pp.

“Strategies for University-Community Research and Outreach.” Presented at the U.S. Housing and Urban Development Community Development Conference, Birmingham, AL., October, 1996, 12 pp.

“Community Development Through Geographic Information Systems.” Presented at the Tennessee Geographic Information Systems Conference, Nashville, TN, September, 1996, 12 pp.

"Conditions for School System-Community Collaboration." Presentation at the National Community Day Educational Forum, Memphis, TN, November, 1993.

"The Potential of Locally Based Interorganizational Structures to Accomplish Service Delivery and Structural Reform: the Case of Free The Children, Inc.." Paper presented at the annual meeting of the American Society for Public Administration, San Francisco, CA., July, 1993.

"Conditions for Successful University Linkages to Primary and Secondary School Systems." Presentation at the Forum on University-School Consortia, sponsored by the Oak Ridge Association of Universities, Atlanta, GA, April, 1992.

"Implications of the American Disability Act for Programs in Public Administration." Paper presented at the Annual meeting of the National Association of Schools of Public Affairs and Administration, Cleveland, Ohio, October, 1992.

"The Potential of Interorganizational Consortia for Community Institutional Reform." Paper presented at the Annual meeting of the Southeastern Conference on Public Administration, Montgomery, Alabama, October, 1992.

"History of the Southeastern Conference on Public Administration." Presentation at the Annual meeting of the Southeastern Conference on Public Administration, Montgomery, Alabama, October, 1992.

"Project **ACHIEVE**: Progress of an Educational Collaborative Aimed at Increasing Minority Academic Performance." Presentation to the Ninth Annual Urban Minority Education Conference, Chicago, Illinois, February, 1992.

"Using Evaluation for Sustaining and Improving Interorganizational Collaborative Performance." Paper presented at the Annual meeting of the American Society for Public Administration, Washington, D.C., March, 1991.

"Service Planning Across Community Organizations." Presentation at the annual meeting of the Tennessee Planning Association, Memphis, TN, October, 1991.

"Conditions for Sustaining a Community Based Interorganizational Collaborative." Presentation at the Annual meeting of the Southeastern Conference on Public Administration, Clearwater Beach, Florida, October, 1990.

"Third Sector Management: A Review of Management Needs and Trends." Panel presentation at the Southeastern Conference on Public Administration Annual Meeting, Birmingham, AL, October, 1988

"Computer Applications for Not-For-Profit and Public Management Decision Making Education." Presentation at the Annual Meeting of the American Society for Public Administration, Portland, OR, April, 1988

"Developing Health Services Administration Education in Public Administration Programs." Invited panel presentation on "Innovations in Public Administration Education", Annual Conference of the National Association of Schools of Public Affairs and Administration, Seattle, Washington, October, 1987.

"Urban Structures and Consequences for the Delivery of Selected Human and Health Services." Presentation at the Annual Meeting of the Southeastern Region Meeting of the American Society for Public Administration, New Orleans, LA., October, 1987.

"The Impact of Current Economic Development on Politics in Tennessee." Presentation at the Annual Tennessee Political Science Association meeting, Paris Landing, Tennessee, April, 1986.
"Representation at the National Party Convention." With Dennis W. Gleiber and James D. King, paper presented at the Annual Meeting of the Midwest Political Science Association, Chicago, Illinois, April, 1985.

"Public Administration and the 1984 Presidential Elections." Presentation at the Annual Meeting of the Southeastern Region of the American Society for Public Administration, Memphis, Tennessee, September, 1984.

"Employee Perspectives on Participation and Authority: Implication for the Mental Health Services Administrator." Presentation to the Annual Meeting of the Tennessee Mental Health Association, Chattanooga, Tennessee, October, 1984.

"Conducting Elections: Integrity, Administration and Costs." Presentation to the Alabama County Officials Association, Auburn, Alabama, February, 1984.

"The Human Side of Cutback Management." Presentation at the Southeastern Conference on Public Administration, Annual Meeting, Tallahassee, Florida, 1983.

"Urban Reforms and the Structure of Urban Electorates." Paper presented at the Southwest Social Science Association annual meeting, San Antonio, Texas, March, 1982

"Change or the Maintenance of Status-quo: Reform in Memphis and Montgomery." Paper presented at the Southern Political Science Association annual meeting, Rivermont Hotel, Memphis, Tennessee, November 1981

"Computer Based Instruction in Public Administration." Paper presented at the American Society for Public Administration annual meeting, (Renaissance Center) Detroit, Michigan, March 1981

"Neighborhood Organizations in an Era of Cutbacks." Paper presented at the American Society for Public Administration Southeastern Region annual meeting, Holiday Inn, Orlando, Florida, October, 1980

"Representative Schemes and Urban Agendas: Do District Elections Make a Difference?" Paper presented with Robert Mundt and Peggy Heilig at the Midwestern Political Science Association annual meeting, Pick Congress Hotel, Chicago, Ill., April, 1980

"Court Orders in Mobile and Montgomery and a Backward Look at Memphis." Paper delivered at the American Political Science Association annual meeting, Washington, Hilton Hotel, Washington, D.C., August-Sept., 1979

"Internships: Institution, Agency, and Student Perspectives on Public Service Internships." Paper presented at the American Society for Public Administration Southeast Region annual meeting, Francis Marion Hotel, Charleston, South Carolina October, 1978

Consultancies, Reports:

U.S. Department of Housing and Urban Development
U.S. Department of Education
U.S. Department of Health and Human Services
U.S. Department of Justice
U.S. Federal Emergency Management Agency
U.S. Federal Election Commission
National Consortium of Housing Research Centers
National Institute of Mental Health
U.S. Conference of Mayors
United Negro College Fund
Fannie Mae Foundation
Urban Land Institute
Council of Independent Colleges
Accrediting Commission for Education in Health Services, Fellow, Reviewer
National Association of Schools of Public Affairs and Administration, Chair, Reviewer
Aspen Systems, Inc.
Abt Associations, Inc.
Tennessee General Assembly
Tennessee Department of Education
Tennessee Higher Education Commission
Arkansas Higher Education Committee
Alabama Election Commission
New York Higher Education Commission
Shelby County, Tennessee
Shelby County Assessor's Office
Shelby County Election Commission
City of Memphis, Tennessee
Memphis City School System
Memphis Regional Chamber of Commerce
Memphis Housing Authority, Memphis, Tennessee
Methodist Health Systems, Tennessee
Free The Children, Inc., Tennessee
Auburn University
Auburn University-Montgomery
Clark University

Columbia University
Kean University
Long Island University
Montclair State University
Old Dominion University
St. Louis University
Simmons College
Tulane University
University of Arkansas
University of Wisconsin, Milwaukee
University of Wisconsin, Platteville
University of Missouri, St. Louis
University of Pennsylvania
University of Southern California